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	Type of Project				
Client Department Key Responsibilities Related to Financing	GO	PWB	JPA	Financing	Securitized
(DGS may handle certain tasks if managing the project)	Bonds	Lease-	Lease-	Lease	Operating
		Revenue	Revenue		Lease/Contract
Explain project requirements; determine which other responsibilities DGS will handle	Yes	Yes	Yes	Yes	See Sec 6867
Notify DOF and STO, at least eight months in advance—preferably one year—of any					
pending project outside the normal budget process which may require the services of					
STO as agent for sale or continuing disclosure agent. Meet as necessary with STO to					
clarify agent-for-sale role. Make no commitments to local government entities or					
private vendors regarding financing structure, timing, teams, or use of state credit until					
concurrence is received from STO. Meet DOF requirements for economic analysis.	NA	NA	Yes	Yes	See Sec 6867
Request placement on STO's bond sale calendar, as necessary, at least eight months in					
advance of desired bond sale date for project—preferably one year.	Yes	Yes	Yes	Yes	See Sec 6876
Projections of cash flow needs for design and construction					
Make projection	Yes	Yes	Yes	No	No
Review vendor projections	NA	NA	NA	Yes	See Sec 6876
Submit all required information to issuer on a timely basis for authorizing resolutions for				See Sec	
bond sales and interim financing.	Yes	Yes	Yes	6876	No
Submit requests for interim financing to PMIB or other provider of interim financing	Yes	Yes	Yes	No	No
Participate in pre-sale meetings, including document review and due diligence;					
provide information necessary to meet initial and continuing disclosure requirements.	Yes	Yes	Yes	Yes	See Sec 6876
Ensure that any lease or contract securing an issuance has all required elements exempting					
it from the definition of state constitutional debt (and that securitized operating leases	NA	Yes	Yes		
have appropriate termination provisions). Obtain Attorney General review, as needed.					
Ensure that the issuer understands: STO's roles and responsibilities when agent for sale;					
time-frames for bond sales scheduling and other preparation activities; any required					
DOF reviews for economic viability; any required lease notifications to the Legislature.	NA	NA	Yes*	Yes*	See Sec 6876
Stay within available funds; inform DOF and STO immediately of any material threat					
to project progress or budget which may affect completion within available funds.	Yes	Yes	Yes	Yes	No
Send STO and issuer <i>Project Closure Memo</i> when project is done.	Yes	Yes	Yes	Yes	See Sec 6876
Obtain liability and rental interruption insurance for project.	NA	Yes	Yes	Yes	No
Set up accounting and budgetary records for payment of debt service.	No	Yes	Yes	Sec 6876	No
Refer bondholder questions to STO; do not communicate confidential information.	Yes	Yes	Yes	Yes	See Sec 6876
Obtain DOF and STO concurrence on use of any potential surplus or excess bond funds.	Maybe	Yes	Yes	Yes	See Sec 6876
Repay interim financing from support appropriation if project is not completed.	No	If required	Not usually	No	No